Building Alliances to Improve Lives

Analyst Briefing 1HFY23

29 November 2022



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1 1HFY23 Financial Performance

- Revenue & Franchise Development
- Effective Risk Management
- Key Results

2 Going Forward

- FY23 Strategic Priorities: Progress Updates
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- 2QFY23 & 1HFY23 results
- Financial ratios

Since 1QFY23 briefing...

- **New CEO appointment**: On board since 1st September 2022
- Investment Bank Corporate Exercise:
 - Transfer of our **capital markets business** to our Islamic Bank (completed)
 - Disposal of Stockbroking business (completed)
- Strategy:
 - continue to progress well in our strategic priorities
 - embark on a strategy refresh which is aimed at identifying areas of opportunity for growth and value creation
- Financials:
 - recap: 1QFY23 was a solid start to the new financial year
 - remain on track with our targets / guidance

1HFY23 Performance Highlights

Revenue grew 2.0% y-o-y to RM954.6 million **Revenue &** 1 **Profitability** Net interest income grew 12.4% y-o-y, mainly driven by higher loans volume and **OPR** hike impact Net interest margin improved to 2.64% Client-based fee income (excluding brokerage) grew 5.7% y-o-y Wealth management (+15.7% y-o-y) & FX sales/trade fees (+19.0% y-o-y) Cost to Income Ratio at 43.9% Net profit after tax grew 16.3% y-o-y to RM370.6 million **Effective Risk** Net credit cost improved to 12.3 bps [vs 29.3 bps in 1HFY22] due to the one-off 2 recovery in 1QFY23 and net management overlays write-back Management Liquidity and capital positions remained strong Healthy funding, with **CASA ratio** at **48.7%** (top of the industry) \succ

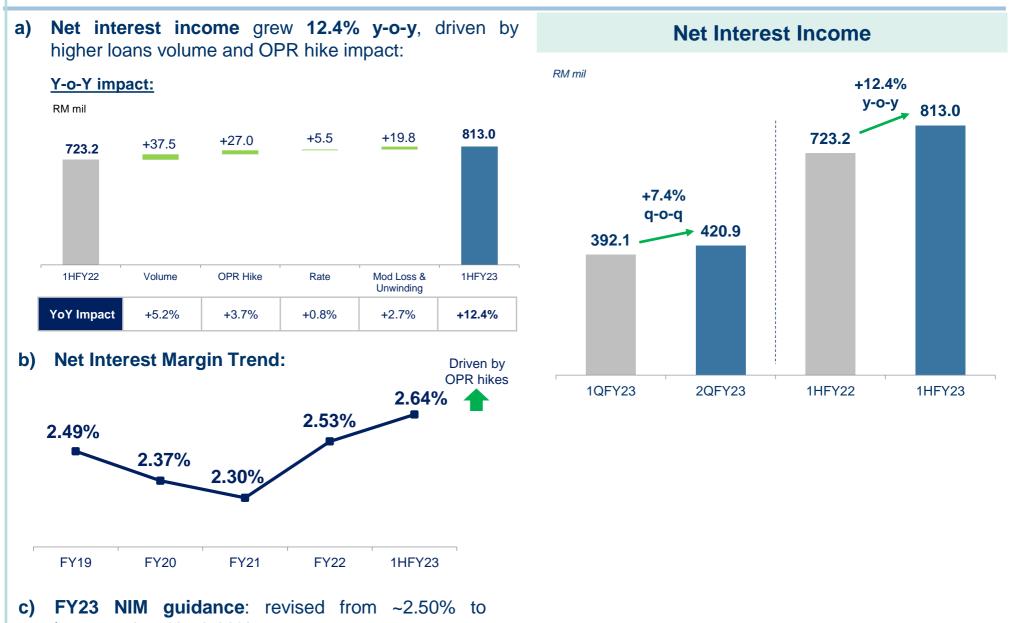
- Liquidity coverage ratio at 164.4%
- CET-1 ratio: 14.1%; Total capital ratio: 19.6% (without transitional arrangement)

NPAT grew 16.3% y-o-y to RM370.6 million

Income Statement	1HFY22 RM mil	1HFY23 RM mil		Change ′ (Worse)
			RM mil	%
Net Interest Income	723.2	813.0	89.8	12.4%
Client-based fee income*	134.0	141.6	7.6	5.7%
Non-client based fee income: Treasury & Investment Income	66.9	(3.3)	(70.2)	(>100%)
Brokerage	11.9	3.3	(8.5)	(72.0%)
Total Revenue	935.9	954.6	18.7	2.0%
OPEX	388.9	418.7	(29.7)	(7.6%)
Pre-Provision Operating Profit (PPOP)	547.0	536.0	(11.0)	(2.0%)
Net Credit Cost & Impairments	128.7	56.7	72.0	56.0%
- BAU	42.4	75.8	(33.4)	(78.8%)
- Management Overlays	86.3	(19.1)	105.4	>100%
Pre-tax Profit	418.3	479.3	61.0	14.6%
Net Profit After Tax	318.8	370.6	51.8	16.3%

* Client-based fee income (excluding brokerage)

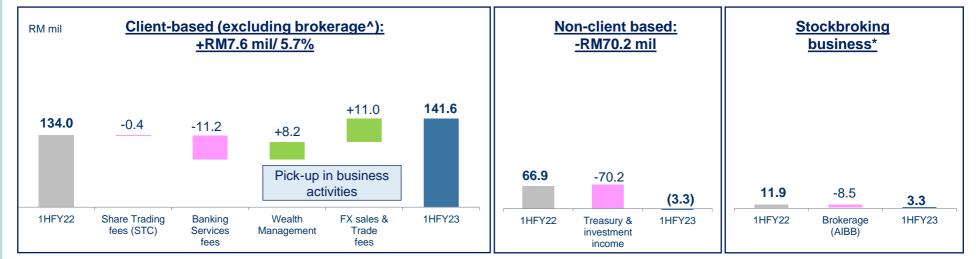
Net interest income grew 12.4% y-o-y



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Growth in wealth management, FX sales & trade fees

- Client-based fee income (excluding brokerage): +5.7% y-o-y
 - Wealth management (+15.7% y-o-y)
 - FX sales/trade fees (+19.0% y-o-y)

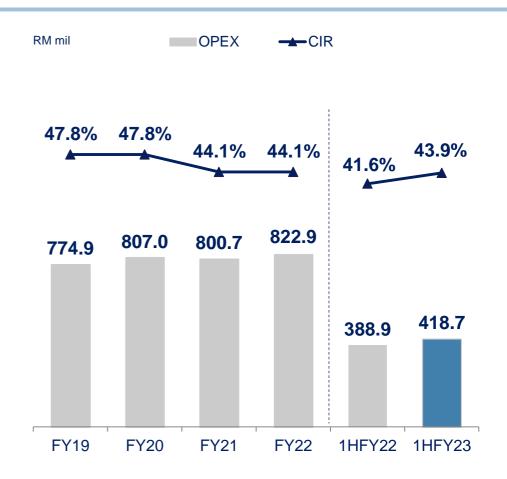


^ Brokerage fee from Alliance Investment Bank Berhad's Stockbroking business

* Disposal of Stockbroking business was completed on 30th July 2022

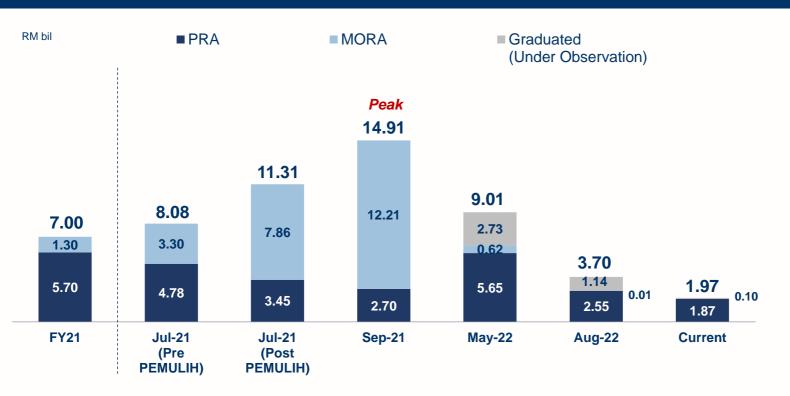
Cost to Income Ratio at 43.9%

- a) Cost to income ratio: 43.9% (within guidance of <45%)
- b) Operating expenses up 7.6% y-o-y:
 - Investment in sales force
 - IT expenses related to strategic initiatives
 - Marketing and deposit insurance costs
 - ➤ Wage inflation



Loans under relief reduced to RM1.97 billion

Loans under Relief: RM1.97 billion (4.2% of loan book)



Current (RM'mil)	Consumer	SME	Commercial & Corporate	Group
PRA	1,180	286	408	1,874
Mora	-	-	-	-
Graduated (under observation)	-	84	12	96
Loans Under Relief	1,180	370	420	1,970
Mix %	60%	19%	21%	100%
Q-o-Q ∆	(181)	(1,289)	(266)	(1,737)

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Effective Risk

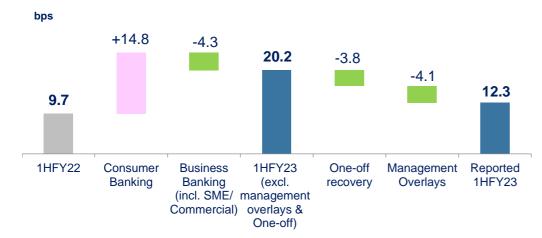
Management

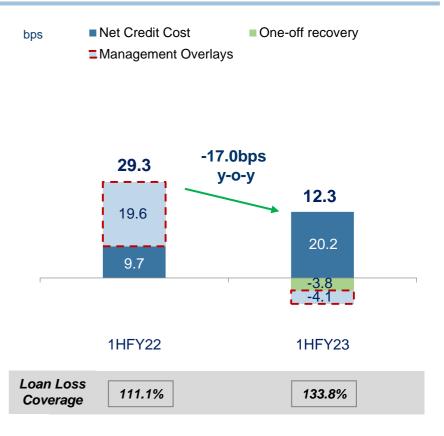
Net credit cost improved to 12.3 bps

- Net credit cost at 12.3 bps [vs 29.3 bps last year] due to: a)
 - recovery from one account (RM17.5 million)
 - net release of management overlays (RM19.1 million): \geq

Management Overlays (RM mil)	1HFY23
Reversal of pandemic-related overlays	(100.7)
Credit: Model Refinement	51.5
Credit: Top-up for a Corporate account	30.1
Net movement	(19.1)

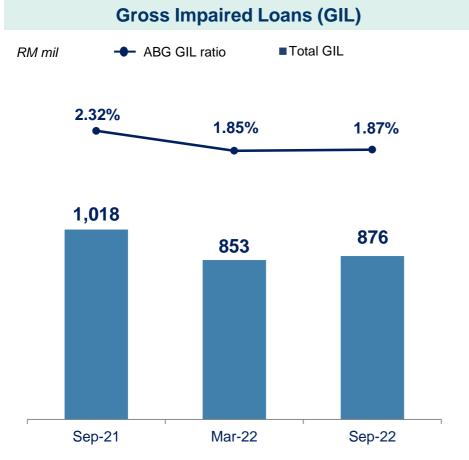
b) Normalised BAU net credit cost was 20.2 bps or RM93.6million (+10.5 bps y-o-y):

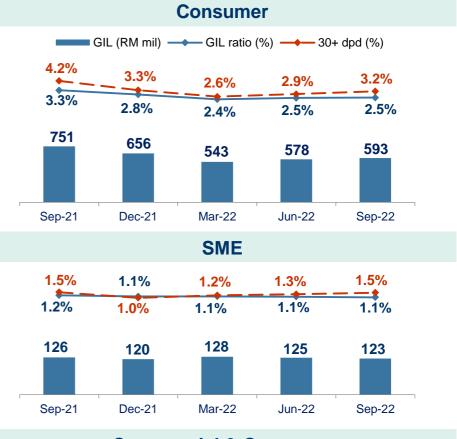




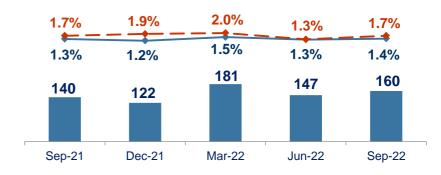
Gross impaired loans (GIL) ratio at 1.87%

ALLIANCE BANK



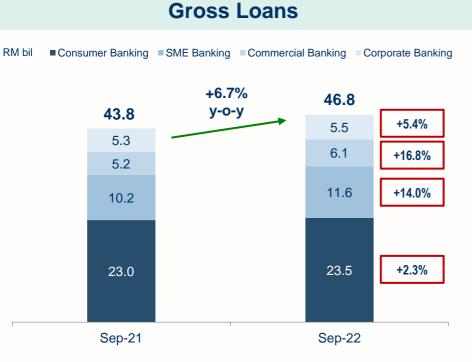


Commercial & Corporate



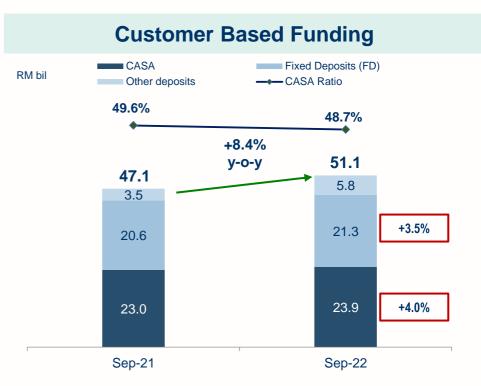
Funding and loans grew year-on-year

ALLIANCE BANK



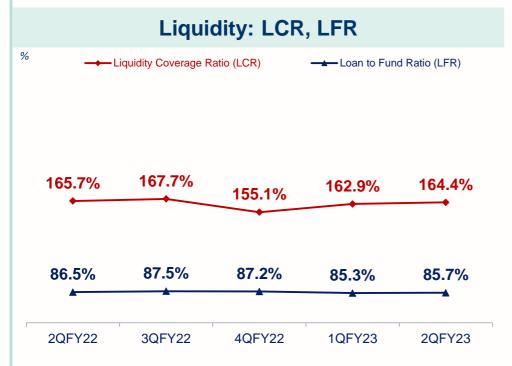
a) Loans growth: +6.7% y-o-y

- SME: +14.0% y-o-y (mainly Term Loans & TRRF)
- Commercial: +16.8% y-o-y
- Corporate: +5.4% y-o-y
- Consumer Banking: +2.3% or +RM531 mil y-o-y
 - Personal Financing: +14.6% y-o-y
 - Share Margin Financing: +10.6% y-o-y
 - Mortgage: +0.6% y-o-y



- a) Customer based funding: +8.4% y-o-y
- b) CASA grew 4.0% (or RM0.9 bil) y-o-y mainly from business banking:
 - Alliance SavePlus: -7.0% y-o-y
- c) CASA ratio at 48.7% (top of the industry)

Liquidity and capital position remain strong



- a) Liquidity coverage ratio (LCR): 164.4% (industry*: 152.5%)
- b) Loan to fund ratio: 85.7% (industry*: 81.6%)
- c) Net stable funding ratio (NSFR): 119.2%



- a) Strong capital position (without transitional arrangement)
- b) Stable capital levels will continue to support future business expansion

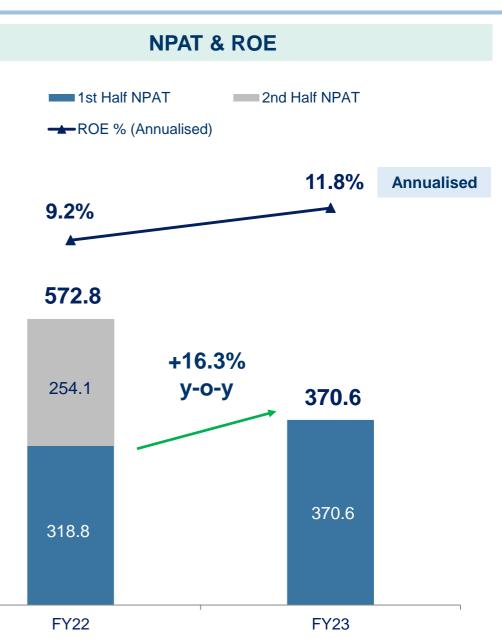
* Capital ratios without transitional arrangement [with transitional arrangement: CET 1 ratio: 15.1%, Tier 1 ratio: 16.4% & Total Capital ratio: 20.5%].

ALLIANCE BANK

NPAT grew 16.3% y-o-y ; ROE at 11.8%

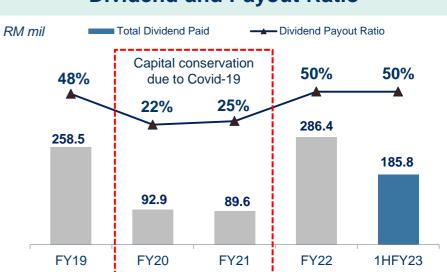
RM mil

- a) 1HFY23 Net Profit After Tax (NPAT) grew 16.3% y-o-y to RM370.6 million
- b) ROE at **11.8% (annualised)** (vs 9.2% in FY22)



1HFY23 dividend payout at 50%

- Dividend: a)
 - Declared 1st interim dividend: 12 sen
 - Dividend payout ratio at 50%
- Net asset per share grew steadily to RM4.19 b) (4-year CAGR: +3.2%)







RM



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Going Forward **VISION: The Preferred Bank of Business Owners MISSION: Building Alliances To Improve Lives Business banking Consumer banking** Be the personal banker of choice **Double SME market share** for **business owners FY23 Strategic Priorities:** (3) 1 2 Deepen customer Acquire more Gain efficiencies **customers** engagement **Branch Transformation:** Continue to focus on Continue to drive market building business Owners To operationalize future share growth with dual personal & branch concept ✓ Sales force expansion; business relationship: **Digital SME** \checkmark >9k **Digital Channels:** Increase new-to-bank ✓ Leverage on Universal continue to improve customers acquisition by **Bankers** customer digital adoption 40%: >80k ✓ Embed dual relationship acquisition in existing SOP

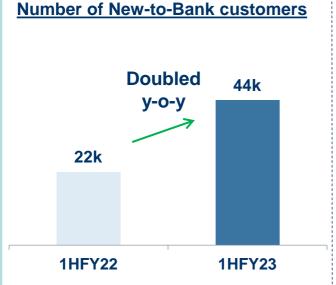
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Growth momentum continued into 1HFY23

FY23 Strategic Priorities: Progress Updates

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(1)



Acquire more

customers

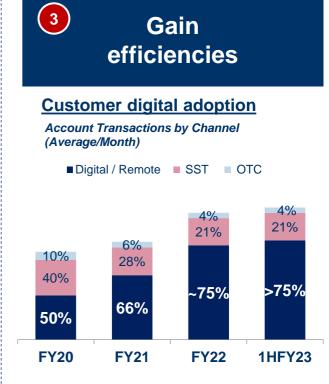
- Strong New-to-bank customers acquisition:
 - ✓ Doubled y-o-y to 44k mainly driven by consumer banking digital acquisition

Deepen customer engagement

Number of new dual-relationship business owners (#)



- Continued strong momentum for dual relationship business owners acquisition:
 - Tripled y-o-y to 4.3k new business owners



- Maintained high proportion of digital transaction (~75%) even when total transaction grew by 19% y-o-y driven by all channels
 - ✓ Digital channels transactions: +19% y-o-y

ALI	Sustainability		Going Forward
ALLIANCE	Sust	ainability Achievements in FY2023 o	on track to realize Topline Goals
CE BANK	FY2025 Topline Goals	FY2023 Target	Key FY2023 Updates
	1 Grow RM10.0 billion in new sustainable banking business	• Target RM2.6 billion in new sustainable business (<i>cumulative RM4.0 billion</i>)	 Achieved RM3.5 billion in new sustainable business (<i>cumulative RM4.9 billion</i>) Approved ~RM1.0 billion sustainable financing through the Sustainability Assistance Program
29-November-22 1HF	2 Help customers adopt sustainable lifestyles and business practices	 Reduce customers under C5 category to <60% 	 Reduced C5 category to 46% A member of United Nations Global Compact (UNGC) in September 2022 Completed ESG Survey (phase 1) to better assist our SME customers in ESG adoption
1HFY23 ABMB Analyst Briefing	3 Reduce the Bank's greenhouse gas (GHG) emissions footprint	 Announce reduction targets Implement Task Force on Climate-related Financial Disclosures ("TCFD") 	 Established an internal GHG emission reduction strategy Established an internal ESG Due Diligence Checklist for Suppliers

Key takeaways

- Business growth: our loans growth momentum (6.7% year-on-year), was mainly driven by SME and Commercial.
- Profitability: 1HFY23 NPAT grew 16.3% year-on-year, mainly driven by a 12.4% growth in net interest income and lower net credit cost.
- Management guidance: we continue to be on track on all our indicators.
- Dividend: we continue to reward our shareholders (1HFY23 dividend: 12 sen) while maintaining strong liquidity and capital positions.
- Strategy:
 - We are embarking on a strategy refresh and will have further details (targeted: 3QFY23)

Growth Y-o-Y	FY23 Guidance (Revised)	1HFY23 Actual	
Gross Loans	6 – 8%	6.7%	~
Net Interest Margin	between 2.55% - 2.60%	2.64%	✓
Cost to Income	< 45%	43.9%	✓
Net Credit Cost	35 – 40bps	24.6 bps*	~
ROE	> 10%	11.8%*	\checkmark

* Annualised

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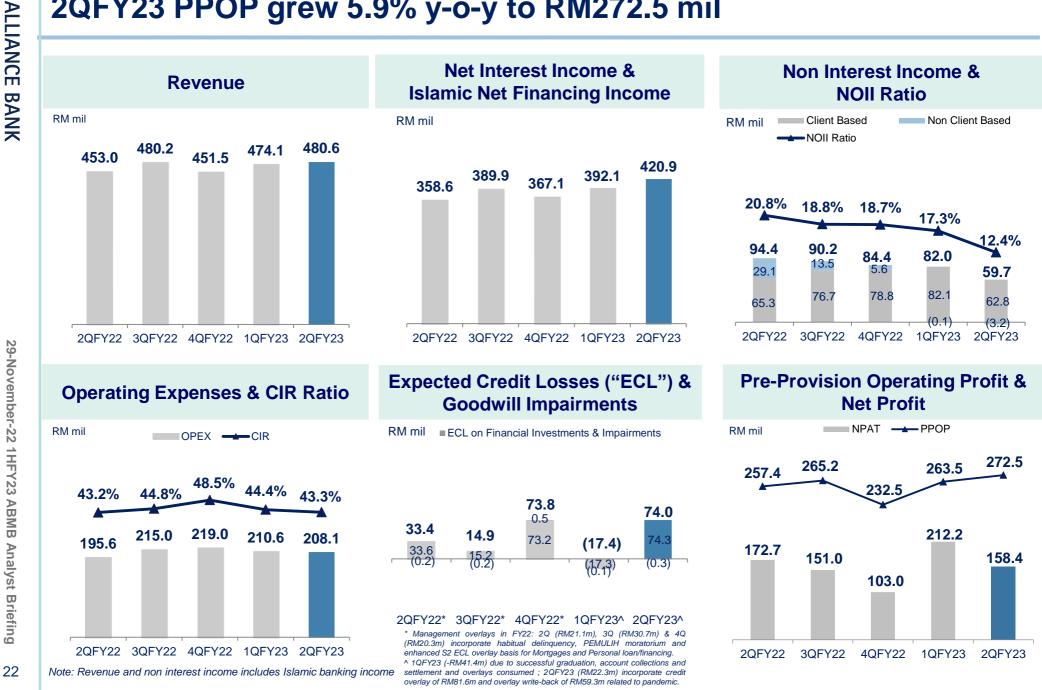
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Key Highlights: Financial Performance

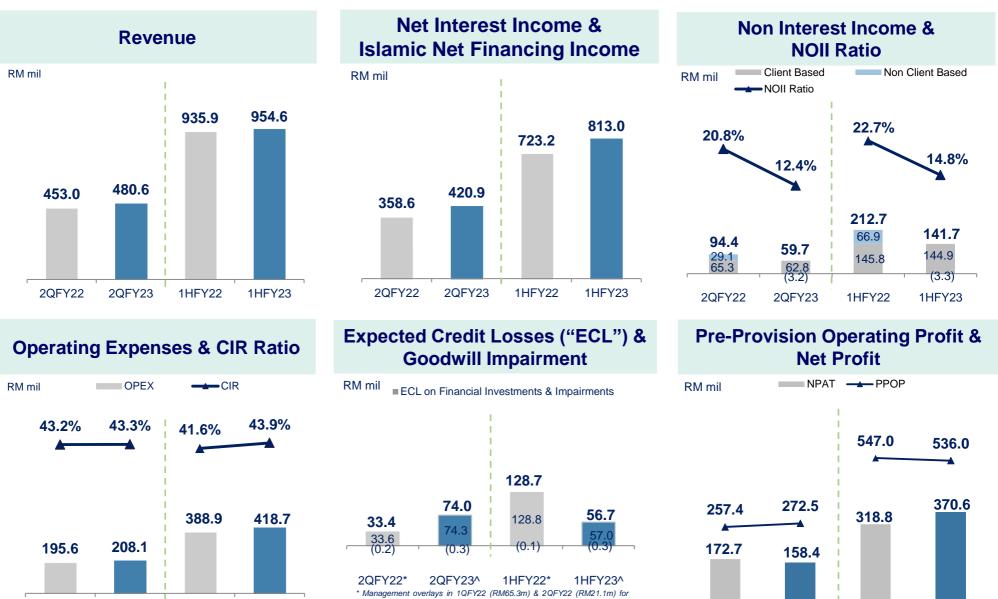
2QFY23 PPOP grew 5.9% y-o-y to RM272.5 mil



Income Statement	1QFY23	2QFY23		Change (Worse)
	RM mil	RM mil	RM mil	%
Net Interest Income	290.4	309.2]	
Islamic Net Financing Income	101.7	111.7	28.8	7.4%
Islamic Non-Financing Income	4.7	6.1	(22.3)	(27.2%)
Non-Interest Income	77.3	53.6		(27.270)
Net Income*	474.1	480.6	6.5	1.4%
OPEX	210.6	208.1	2.5	1.2%
Pre-Provision Operating Profit (PPOP)	263.5	272.5	9.0	3.4%
Net Credit Cost	(17.3)	74.3	(91.6)	(>100%)
- BAU	24.1	52.0	(27.9)	(>100%)
- Management Overlays	(41.4)	22.3	(63.7)	(>100%)
Expected Credit Losses on Financial Investments	(0.1)	(0.3)	0.2	>100%
Pre-tax Profit	280.9	198.5	(82.4)	(29.3%)
Net Profit After Tax	212.2	158.4	(53.7)	(25.3%)

- **Revenue** grew by 1.4% q-o-q:
 - \rightarrow Net interest income: +RM28.8mil or 7.4% q-o-q mainly due to higher loans volume and OPR hikes. Net interest margin improved to 2.70%.
 - > Non-interest income: -RM22.3mil q-o-q:
 - client ✓ Lower based fee income (-RM19.2mil)
 - ✓ Lower treasury & investment income (-RM3.1mil)
- Lower operating expenses by RM2.5mil mainly from lower administrative expenses, offset by higher marketing expenses.
- Pre-provision Operating Profit (PPOP) grew 3.4% q-o-q to RM272.5mil.
- Net credit cost recorded a charge of RM74.3mil or 16 bps [vs a write-back of RM17.3mil or -3.7 bps in 1QFY23].
- As a result of higher net credit cost, net profit after tax declined 25.3% q-o-q.

1HFY23 NPAT grew 16.3% y-o-y to RM370.6 million



mora/PRA & habitual delinquency

[^] 1QFY23 (-RM41.4m) due to successful graduation, account collections and settlement and overlays consumed ; 2QFY23 (RM22.3m) incorporate credit overlay of RM81.6m and overlay write-back of RM59.3m related to pandemic. 2QFY22

2QFY23

1HFY22

1HFY23

24

2QFY22

2QFY23

1HFY22

1HFY23

Income Statement	2QFY22	2QFY23	Y-o-Y Change Better / (Worse)	
	RM mil	RM mil	RM mil	%
Net Interest Income	274.1	309.2]	
Islamic Net Financing Income	84.5	111.7	62.3	17.4%
Islamic Non-Financing Income	6.9	6.1		(36.8%)
Non-Interest Income	87.5	53.6		(00.070)
Net Income*	453.0	480.6	27.6	6.1%
OPEX	195.6	208.1	(12.5)	(6.4%)
Pre-Provision Operating Profit (PPOP)	257.4	272.5	15.1	5.9%
Net Credit Cost	33.6	74.3	(40.7)	(>100%)
- BAU	12.5	52.0	(39.5)	(>100%)
- Management Overlays	21.1	22.3	(1.2)	(5.7%)
Expected Credit Losses on Financial Investments	(0.2)	(0.3)	0.1	68.9%
Pre-tax Profit	224.0	198.5	(25.5)	(11.4%)
Net Profit After Tax	172.7	158.4	(14.3)	(8.3%)

- **Revenue** grew by 6.1% y-o-y:
 - Net interest income: +RM62.3mil or 17.4%, driven by higher loans volume and OPR hikes.
 - > Non-interest income: -RM34.7mil y-o-y:
 - ✓ Lower client based fee income (-RM2.4mil)
 - ✓ Lower treasury & investment income (-RM32.3mil)
- Operating expenses higher by RM12.5mil, mainly from higher personnel expenses and IT expenses.
- **Pre-provision Operating Profit (PPOP)** grew by 5.9% y-o-y to RM272.5mil.
- Higher net credit cost of RM40.7mil mainly due to higher BAU expected credit losses (ECL).
- As a result of higher net credit cost, **net profit after tax** declined 8.3% y-o-y.

29-November-22 1HFY23 ABMB Analyst Briefing

Income Statement	1HFY22	1HFY23		Change (Worse)	
	RM mil	RM mil	RM mil	%	
Net Interest Income	550.7	599.6]		
Islamic Net Financing Income	172.4	213.4	89.8	12.4%	
Islamic Non-Financing Income	22.8	10.8		(33.4%)	
Non-Interest Income	189.9	130.8		(00.170)	
Net Income*	935.9	954.6	18.7	2.0%	
OPEX	388.9	418.7	(29.7)	(7.6%)	
Pre-Provision Operating Profit (PPOP)	547.0	536.0	(11.0)	(2.0%)	
Net Credit Cost	128.8	57.0	71.8	55.7%	
- BAU	42.5	76.1	(33.6)	(78.9%)	
- Management Overlays	86.3	(19.1)	105.4	>100%	
Expected Credit Losses on Financial Investments	(0.1)	(0.3)	0.2	>100%	
Pre-tax Profit	418.3	479.3	61.0	14.6%	
Net Profit After Tax	318.8	370.6	51.8	16.3%	

- Revenue grew by 2.0% y-o-y:
 - Net interest income: +RM89.8mil or 12.4%, driven by higher loans volume and OPR hikes. Net interest margin improved to 2.64%.
 - > Non-interest income: -RM71.1mil y-o-y:
 - ✓ Lower client based fee income (-RM0.9mil)
 - ✓ Lower treasury & investment income (-RM70.2mil)
- Higher operating expenses by RM29.7mil, mainly from higher personnel expenses, IT expenses and marketing expenses.
- Pre-provision Operating Profit (PPOP) declined by 2.0% y-o-y to RM536.0mil.
- Net credit cost improved to 12.3 bps in 1HFY23 (vs 1HFY22: 29.3 bps).
- Net profit after tax grew by 16.3% y-o-y mainly driven by revenue growth and lower management overlays.

Notes:

* Revenue, net interest income and non interest income includes Islamic banking income

29-November-22 1HFY23 ABMB Analyst Briefing

- SME loans: +3.2% q-o-q mainly from Term Loans.
- **Commercial loans:** +4.8% q-o-q.

Q-o-Q Change

%

0.9%

5.7%

1.4%

1.2%

(1.8%)

2.5%

- Consumer loans: +1.5% q-o-q mainly from Classic Mortgage and Personal Loans/Financing.
- Corporate loans: -3.5% q-o-q mainly due to repayment from few corporate accounts.
- Customer based funding grew by 1.2% q-o-q:
 - Money market deposits and fixed deposits grew by RM0.6bil and RM0.3bil q-o-q respectively, while
 - CASA deposits reduced by RM0.4bil or -1.8% q-o-q mainly from Consumer.
- Liquidity coverage ratio: 164.4% (vs 162.9% in Jun 2022; industry: 152.5%^).

Balance Sneet	RM bil	RM bil	RM bil	
Total Assets	63.1	63.7	0.6	
Treasury Assets*	11.2	11.9	0.6	
Net Loans	45.1	45.8	0.6	
Customer Based Funding⁺	50.4	51.0	0.6	
CASA Deposits	24.3	23.9	(0.4)	
Shareholders' Funds	6.3	6.5	0.2	
Net Loans Growth (y-o-y)	6.8%	6.8%		
CASA Deposits Growth (y-o-y)	5.3%	4.0%		
Customer Based Funding⁺	6.9%	8 1%		

Jun 22

Sep 22

Notes:

Growth (y-o-y)

* Treasury assets comprise financial assets (FVOCI, FVTPL, AMC) & derivative financial assets

6.9%

⁺ Customer based funding = CASA + Fixed Deposits + Money Market Deposits + Retail Negotiable Instrument of Deposits + Structured Investments

8.4%

^ BNM Monthly Statistical Bulletin Sep 2022

Balanco Sho

Delence Sheet	Mar 22	Sep 22	YTD C	hange
Balance Sheet	RM bil	RM bil	RM bil	%
Total Assets	61.8	63.7	1.9	3.0%
Treasury Assets*	11.9	11.9	(0.0)	(0.2%)
Net Loans	45.1	45.8	0.6	1.4%
Customer Based Funding ⁺	49.1	51.0	1.9	3.9%
CASA Deposits	23.6	23.9	0.3	1.3%
Shareholders' Funds	6.4	6.5	0.1	1.1%
Net Loans Growth (y-o-y)	4.4%	6.8%		
CASA Deposits Growth (y-o-y)	3.4%	4.0%		
Customer Based Funding ⁺ Growth (y-o-y)	0.8%	8.4%		

- **Net loans** grew by 1.4% YTD:
 - > SME loans: +3.6% YTD mainly from Term Loans.
 - > Commercial loans: +6.7% YTD.
 - Consumer loans: +1.9% YTD mainly from Classic Mortgage and Personal Loans/Financing.
 - > Corporate loans: -7.8% YTD mainly due to repayment from few corporate accounts.
- **Customer based funding** grew by 3.9% YTD:
 - > Structured investments and money market deposits increased by RM0.8bil and RM0.7bil respectively.
 - CASA deposits increased by RM0.3bil or 1.3% YTD mainly from business banking.
- Liquidity coverage ratio: 164.4% (vs 155.1% in Mar 2022; industry: 152.5%^).

Notes:

- * Treasury assets comprise financial assets (FVOCI, FVTPL, AMC) & derivative financial assets
- * Customer based funding = CASA + Fixed Deposits + Money Market Deposits + Retail Negotiable Instrument of Deposits + Structured Investments
- ^ BNM Monthly Statistical Bulletin Sep 2022

Delence Sheet	Sep 21	Sep 22	Y-o-Y (Change
Balance Sheet	RM bil	RM bil	RM bil	%
Total Assets	59.5	63.7	4.2	7.0%
Treasury Assets*	12.3	11.9	(0.4)	(3.5%)
Net Loans	42.9	45.8	2.9	6.8%
Customer Based Funding ⁺	47.1	51.0	4.0	8.4%
CASA Deposits	23.0	23.9	0.9	4.0%
Shareholders' Funds	6.4	6.5	0.0	0.7%
Net Loans Growth (y-o-y)	-0.4%	6.8%		
CASA Deposits Growth (y-o-y)	14.1%	4.0%		
Customer Based Funding ⁺ Growth (y-o-y)	-4.7%	8.4%		

- Net loans grew by 6.8% y-o-y
 - SME loans: +14.0% y-o-y mainly from Term Loans & TRRF.
 - **Commercial loans:** +16.8% y-o-y.
 - Consumer loans: +2.3% y-o-y mainly from Personal Loans/Financing and Share Margin Financing.
 - Corporate loans: +5.4% y-o-y mainly due to higher drawdown from several accounts.
- Customer based funding grew by 8.4% y-o-y:
 - Money market deposits and structured investments increased by RM1.3bil and RM1.1bil respectively.
 - CASA deposits increased by RM0.9bil or 4.0% y-o-y mainly from business banking.
 - Fixed deposits increased by RM0.7bil or 3.5% y-o-y.
- Liquidity coverage ratio: 164.4% (vs 165.7% in Sep 2021, industry: 152.5%[^]).

<u>Notes</u>:

- * Treasury assets comprise financial assets (FVOCI, FVTPL, AMC) & derivative financial assets
- ⁺ Customer based funding = CASA + Fixed Deposits + Money Market Deposits + Retail Negotiable Instrument of Deposits + Structured Investments
- ^ BNM Monthly Statistical Bulletin Sep 2022

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	Financial Ratios	2QFY22	1QFY23	2QFY23	1HFY22	1HFY23
Shareholder Value	Return on Equity	11.0%	13.5%	10.0%	10.2%	11.8%
	Earnings per Share	11.2sen	13.7sen	10.2sen	20.6sen	23.9sen
	Net Assets per Share	RM4.16	RM4.09	RM4.19	RM4.16	RM4.19
Efficiency	Net Interest Margin	2.47%	2.57%	2.70%	2.49%	2.64%
	Non-Interest Income Ratio	20.8%	17.3%	12.4%	22.7%	14.8%
	Cost to Income Ratio	43.2%	44.4%	43.3%	41.6%	43.9%
Balance Sheet Growth	Net Loans (RM bil)	42.9	45.1	45.8	42.9	45.8
	Customer Based Funding (RM bil)	47.1	50.4	51.0	47.1	51.0
Asset Quality	Net credit cost (basis points)	7.5	-3.7	16.0	29.3	12.3
	Gross Impaired Loans Ratio	2.3%	1.8%	1.9%	2.3%	1.9%
	Net Impaired Loans Ratio	1.7%	1.2%	1.2%	1.7%	1.2%
	Loan Loss Coverage Ratio^	111.1%	133.2%	133.8%	111.1%	133.8%
Liquidity	CASA Ratio	49.6%	50.0%	48.7%	49.6%	48.7%
	Loan to Deposit Ratio	94.7%	94.8%	95.3%	94.7%	95.3%
	Loan to Fund Ratio	86.5%	85.3%	85.7%	86.5%	85.7%
	Liquidity Coverage Ratio	165.7%	162.9%	164.4%	165.7%	164.4%
Capital	Common Equity Tier 1 Capital Ratio	17.1%	15.4%	15.1%	17.1%	15.1%
	Tier 1 Capital Ratio	18.0%	16.7%	16.4%	18.0%	16.4%
	Total Capital Ratio	22.3%	20.9%	20.5%	22.3%	20.5%

Note: ^ Loan Loss Coverage includes Regulatory Reserve provision [excluding Regulatory Reserve: 128.4% at 2QFY23 (vs. 127.6% at 1QFY23)

Thank You.

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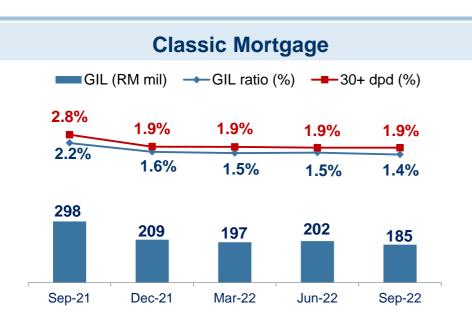
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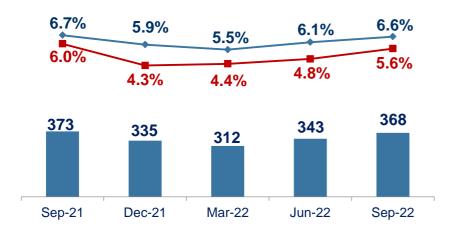
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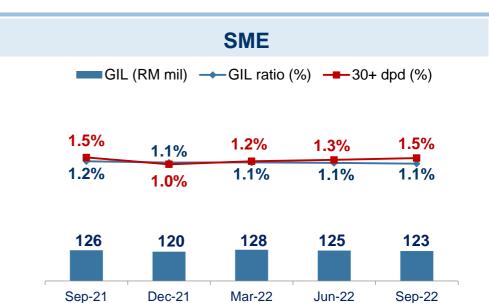
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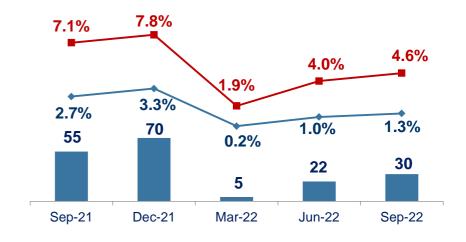


Alliance ONE Account





Personal Financing



29-November-22 1HFY23 ABMB Analyst Briefing